Anera's Mission

American Near East Refugee Aid's (ANERA) mission is to reduce poverty and relieve suffering, thereby improving the lives of people in the Middle East. In cooperation with local institutions, we formulate and implement social and economic development projects and provide relief in response to emergency needs.

A nonprofit, charitable organization, ANERA is concerned with the long-term development needs of Palestinians and Lebanese. ANERA assists grassroots organizations to provide their communities with crucial health and community services in addition to increasing employment and educational opportunities for deprived groups. Since 1968, ANERA has helped provide the basic necessities of life to people adversely affected by war and conflict. Through these efforts and by increasing American understanding of the region, ANERA promotes peace.

American Middle East Rehabilitation (AMER) became Anera's medical division in 1971. AMER, founded in 1948, was the oldest non-sectarian American voluntary agency providing assistance to Palestinian refugees and other needy individuals in the Arab world. AMER assists medical clinics and hospitals in meeting their annual requirements of pharmaceutical and other drugs and medical supplies, and by sending emergency shipments in time of war.

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Report of the Chair & the President

Dear Friends of ANERA,

Change. This past year witnessed considerable leadership change in our area of operations. Upon his death in January 1999, longtime King Hussein of Jordan was replaced by his eldest son, Abdullah. In Israel, Ehud Barak won a strong victory in the spring elections and became prime minister in the summer. In the fall of 1998, the Lebanese elected a new president, Emile Lahoud. Palestinian President Arafat and Syrian President Assad are still with us. The election of Barak has re-energized the peace process. While all expect the coming rounds of negotiations to be difficult and arduous, in many circles there is hope for progress.

In light of these developments, ANERA's long-term vision and mission become even more important. Our vision is for a better Middle East where people can live in peace with secure livelihoods. As stated in the preface to the annual report, our mission is to reduce poverty and relieve suffering, and thereby improve the lives of people in the Middle East.

In this overall context, we would like to highlight two sets of projects. As is well known, the Middle East is acutely short of water. Accordingly, ANERA implements projects designed to utilize this limited resource more efficiently. Over the years, we have helped villages improve wells, cisterns and irrigation systems. Currently, we are helping fourteen villages in the Jenin area of the West Bank build a potable water delivery system and establish a water users' association to manage it. In Jericho, we are embarking on a project in cooperation with another water users' association to modernize the oasis' antiquated irrigation system. The project will help the farmers save water from leakage, thus creating a greater supply, and deliver water to farmers at lower cost. Working with the local municipality and agricultural cooperative in Salfect, West Bank, we are building a system to deliver properly treated sewage water to farmers' fields, thus saving what used to be a wasted resource.

Education is always key to socioeconomic development. ANERA is responding in four ways. First, in partnership with local institutions, ANERA's Scholarship Program helps educate needy students in the West Bank, Gaza, and Lebanon. The assistance provides students with an environment essential for learning: well trained teachers, school supplies, meals, medical care, and manageable class sizes. Second, working with community groups, mostly in refugee camps, ANERA supports Educational Enhancement Centers that provide safe and stimulating learning environments during nonschool hours. Three have been established to date and we plan on twenty more in the next three years. Third, working with institutions of higher education in the West Bank/Gaza, ANERA seeks to upgrade significantly information technology (IT) instruction so that trained Palestinian youth will be able to find high quality jobs and move the economy into the 21st century. Fourth, through a variety of local youth organizations, ANERA assists sports and music programs that help the young realize their potential.

Throughout the years, ANERA's activities have focused on people: people in the Middle East and people in America. Our programs are truly people-to-people programs. It is the people of the Middle East who make the projects function. Equally important are ANERA's friends in the United States and other lands. With your support, generosity, and help, our work — our service — is possible. We and our friends in the Middle East express our thanks to you.

Steven L. Skancke  Peter Gubser
Chair  President
Change: ANERA's 1999 Projects

In fiscal year 1999 (June 1, 1998 through May 31, 1999) ANERA and its AMER Medical Division gave development assistance and relief aid totaling $10,870,282 to local institutions. In this listing, totals include grants, loan guarantees, technical assistance and project oversight expenses, grants in-kind and shipping costs. These local institutions provide economic and community development, education and health services, assistance to poor and indigent persons, and related technical assistance and training to Palestinians, Lebanese, and other civilians in the West Bank, Gaza, Lebanon, Jordan, Israel and Egypt.

As in the past, some ANERA projects were supported through grants from the U.S. Agency for International Development (USAID) and the United Nations International Fund for Agricultural Development (IFAD). We also enjoyed project partnerships with: ACDI-VOCA, American Jewish World Service, AmeriCares, CARE, Netherlands Development Cooperation Programme, the Episcopal Dioceses of Jerusalem and Connecticut, the Foundation for Middle East Peace, The Richard & Rhoda Goldman Fund, Habitat for Humanity International, International Monetary Fund (IMF), Islamic Relief Worldwide, the Italian Association for Women and Development (AIDOS), Kinderen in de Knel (Children at Risk), Land O'Lakes, Joyce Mertz-Gilmore Foundation, National U.S.-Arab Chamber of Commerce, the Order of St. John, the Pearl S. Buck Foundation, Philanthropic Ventures Foundation, The Small Enterprise Education Promotion Network, and U.S. Organization for Medical and Educational Needs (US OMEN).
During our last year, ANERA provided:

**COMMUNITY & ECONOMIC DEVELOPMENT**

**Grassroots Service & Urban Economic Projects**

Partial funding to local non-governmental organizations, municipalities, and other institutions providing community, microcredit, and environmental services. These projects are with: Association for the Development of Palestinian Camps (Lebanon), Friends of the Earth-Middle East (Egypt, Israel, Jordan, Palestine), Gaza Women’s Loan Fund (Gaza), Jenin Villages Water Users Association (West Bank), Peace Center for the Blind (Jerusalem), Salfet Municipality and Agricultural Cooperative (West Bank), and SARAYA (Jerusalem).

$709,041

**Agricultural Credit, Extension, and Irrigation**

Partial funding for revolving loans to poor farmers for farm improvement, animal disease control, agricultural extension and irrigation systems for farms. These projects are with: Beit Lahia Agricultural Cooperative (West Bank), Gaza Fishermen’s Cooperative (Gaza), Palestinian Agricultural Relief Committees (West Bank and Gaza), Jericho Agricultural Cooperative (West Bank), Jericho Municipality (West Bank), and Khan Younis Agricultural Cooperative (Gaza).

$610,466

**EDUCATION**

**Child Scholarships**

Scholarships for orphaned, destitute, and handicapped children at: Al-Kafaat Rehabilitation Institute (Lebanon), Atfaluna Center for Deaf Children (Gaza), Dar El-Tiffi (Jerusalem), Dar El-Yateem (West Bank), Palestinian Women’s Union’s Rafah and Khan Younis Kindergartens (Gaza), and Rawdat El-Zuhur (Jerusalem).

$106,000

**Youth Programs, Schools & Universities**

Partial funding for sports programs and equipment, musical instruments and instruction, school equipment and libraries. These projects are with: Atfaluna Center for Deaf Children (Gaza), Birzeit University (West Bank), Dar El-Yateem Orphanage (West Bank), Educational Enhancement Centers in Gaza, Information Technology Project (West Bank, Gaza and Israel), Institut de Reeducation Audio-Phonetique (Lebanon),

Technical Assistance & Project Oversight

Provision of training and consultants as well as project development, implementation and evaluation.

$871,806

Total Community & Economic Development $2,191,313
Kalandia Youth Center (West Bank), Rawdat El-Zuhur (Jerusalem), Silwan Club (West Bank), sports clubs in Gaza, Tamer Institute (Jerusalem), and YWCA (Jerusalem). $103,637

**Technical Assistance & Project Oversight**

Provision of training and consultants as well as project development, implementation and evaluation.

$19,572

Total Education $229,209

**HEALTH SERVICES**

**Clinics & Hospitals**

Partial financial assistance to improve the delivery of health services in the West Bank and Lebanon. These projects are with: Four Homes of Mercy (West Bank), Health Care Society (Lebanon), and Orthodox Society Clinic (Jerusalem). $12,060

**In-Kind Pharmaceutical Program**

Medicines, food supplements, and equipment for hospitals, clinics, and charitable societies for: Al-Ahli Arabi Hospital (Gaza), Aqaba Clinic (West Bank), Ard Al-Insan Centers (West Bank and Gaza), Augusta Victoria Hospital (Jerusalem), Al-Awda Hospital (Gaza), Bireh Arab Women’s Union (West Bank), Al-Bireh Red Crescent Society (West Bank), Dar Al-Salam Hospital (Gaza), Dar El-Tifl School and Orphanage (West Bank), Gaza Patient’s Friends Society, Gaza Red Crescent Society, Hebron Ahli Arab Hospital (West Bank), Hebron Patient’s Friends Society (West Bank), Hebron Red Crescent Society (West Bank), Islamic University Medical Center (Gaza), Juabeh Geriatric Clinic (West Bank), Maqassid Hospital (Jerusalem), Ministry of Health of the Palestine National Authority, Nablus Patient’s Friends Society (West Bank), Qalqilya Zakat Society Clinic (West Bank), Al-Salah Clinic (Gaza), Salvatorian Sisters Clinic (West Bank), Al-Shifa Hospital (Gaza), Souda Clinic (West Bank), St. Luke’s Hospital (West Bank), St. John’s Ophthalmic Hospital (Jerusalem), St. Joseph’s Hospital (Jerusalem), Tulkarem Red Crescent Society (West Bank), United Nations Relief and Works Agency, and Al-Wafa Rehabilitation and Health Center (Gaza). $8,364,471

**Technical Assistance & Project Oversight**

Provision of training and consultants as well as project development, implementation and evaluation. $73,229

Total Health Services $8,449,760

**OVERSEAS PROGRAM TOTAL** $10,870,282
Financial Review

Contributions to ANERA are tax-deductible. ANERA is audited annually by the firm of Lane & Company. ANERA is registered with and adheres to the standards of the Advisory Committee on Voluntary Foreign Aid of the U.S. Agency for International Development, the National Charities Information Bureau, and the New York State Office of Charities Registration. ANERA is also a member of the American Council for Voluntary International Action (InterAction).

Total Expenditures for Fiscal Year 1999 $11,672,138

ANERA receives support from more than 25,000 Americans and other individuals from around the world, small businesses, religious groups and over twenty private foundations and corporations. In fiscal year 1999, ANERA received grants from governmental and multilateral institutions, including the U.S. Agency for International Development (USAID), Netherlands Development Cooperation Programme, the United Nations International Fund for Agricultural Development (IFAD) and the International Monetary Fund (IMF). Through membership in the International Service Agencies, ANERA participates in the Combined Federal Campaign and many state and local charity giving campaigns.
Independent Auditor’s Report

To the Board of Directors of American Near East Refugee Aid,

We have audited the accompanying statement of financial position of American Near East Refugee Aid (ANERA) as of May 31, 1999 and the related statements of activities, functional expenses and cash flows for the year then ended. These financial statements are the responsibility of ANERA's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of ANERA's Jerusalem office, which reflect total assets of $283,116 as of May 31, 1999 and total expenses of $1,818,192 for the year then ended. These statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for ANERA's Jerusalem office, is based solely on the report of the other auditors.

We conducted our audit in accordance with generally accepted auditing standards. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of American Near East Refugee Aid as of May 31, 1999, and the results of its activities and cash flows for the year then ended in conformity with generally accepted accounting principles.

[Signature]

Washington, DC
July 30, 1999

STATEMENT OF ACTIVITIES
For the Year Ended May 31, 1999

Changes in unrestricted net assets
Revenues
Donor contributions and
other grants $ 875,345
In-kind contributions 8,364,471
Total unrestricted revenues 9,239,816
Net assets released from restrictions 2,267,109
Satisfaction of program restrictions 11,389,870
Total unrestricted revenues

Expenses
Program Services
Community and economic development 2,191,313
Education 229,209
Health services 8,449,760
Public education 53,222
Supporting Services
Fundraising 123,952
Management and general 798,572
Total Expenses 11,672,138
Change in unrestricted net assets (131,292)
Change in temporarily restricted net assets
United States Government grants 957,378
United Nations grants 1,011,021
Other grants and contributions 1,286,084
Net assets released from restrictions (2,267,109)
Change in temporarily restricted net assets 229,209
Change in net assets 98,027
Net Assets, Beginning of Year 403,558
Net Assets, End of Year $ 491,585

STATEMENT OF CASH FLOWS
For the Year Ended May 31, 1999

Cash flows from operating activities
Change in net assets $ 98,027
Adjustments to reconcile change in net assets to net cash used in operating activities
Depreciation 6,750
Changes in assets and liabilities
Increase in grants receivable (303,282)
Decrease in prepaid expenses and other assets 2,607
Increase in accounts payable 4,334
Decrease in accrued benefits (56,817)
Decrease in other accrued expenses and liabilities (41,513)
Increase in deferred revenue 319,206
Decrease in grant commitments (283,672)
Net cash used in operating activities (114,565)
Cash flows used in financing activities
Purchase of fixed assets (8,750)
Net decrease in cash and cash equivalents (123,729)
Cash and cash equivalents, beginning of year 1,248,103
Cash and cash equivalents, end of year $ 1,124,374

The accompanying notes are an integral part of these financial statements.
<table>
<thead>
<tr>
<th>Program Services</th>
<th>Domestic</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Community and Economic Development</strong></td>
<td><strong>Health Services</strong></td>
</tr>
<tr>
<td>Salaries</td>
<td>$307,639</td>
</tr>
<tr>
<td>Salaries</td>
<td>$7,808</td>
</tr>
<tr>
<td>Salaries</td>
<td>$32,115</td>
</tr>
<tr>
<td>Salaries</td>
<td>$3,038</td>
</tr>
<tr>
<td>Salaries</td>
<td>$469,600</td>
</tr>
<tr>
<td>Salaries</td>
<td>$34,255</td>
</tr>
<tr>
<td>Salaries</td>
<td>$266,096</td>
</tr>
<tr>
<td>Salaries</td>
<td>$300,351</td>
</tr>
<tr>
<td>Salaries</td>
<td>$769,951</td>
</tr>
<tr>
<td>Fringe benefits</td>
<td>102,588</td>
</tr>
<tr>
<td>Fringe benefits</td>
<td>2,069</td>
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<tr>
<td>Fringe benefits</td>
<td>8,135</td>
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<tr>
<td>Fringe benefits</td>
<td>9,056</td>
</tr>
<tr>
<td>Fringe benefits</td>
<td>121,848</td>
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<tr>
<td>Fringe benefits</td>
<td>9,613</td>
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<tr>
<td>Fringe benefits</td>
<td>79,530</td>
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<tr>
<td>Fringe benefits</td>
<td>88,923</td>
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<tr>
<td>Fringe benefits</td>
<td>210,771</td>
</tr>
<tr>
<td><strong>Total salaries and fringe benefits</strong></td>
<td>500,227</td>
</tr>
<tr>
<td><strong>Professional and contract services</strong></td>
<td>15,241</td>
</tr>
<tr>
<td><strong>Occupancy</strong></td>
<td>92,164</td>
</tr>
<tr>
<td><strong>Office supplies and equipment</strong></td>
<td>47,539</td>
</tr>
<tr>
<td><strong>Telephone</strong></td>
<td>18,357</td>
</tr>
<tr>
<td><strong>Postage, shipping and storage</strong></td>
<td>6,155</td>
</tr>
<tr>
<td><strong>Printing</strong></td>
<td>1,188</td>
</tr>
<tr>
<td><strong>Lettershop</strong></td>
<td>—</td>
</tr>
<tr>
<td><strong>Travel</strong></td>
<td>132,227</td>
</tr>
<tr>
<td><strong>Meetings and conferences</strong></td>
<td>19,377</td>
</tr>
<tr>
<td><strong>Engineering, Technical Assistance</strong></td>
<td>32,461</td>
</tr>
<tr>
<td><strong>Miscellaneous</strong></td>
<td>6,870</td>
</tr>
<tr>
<td><strong>Depreciation</strong></td>
<td>—</td>
</tr>
<tr>
<td><strong>Grants</strong></td>
<td>776,041</td>
</tr>
<tr>
<td><strong>Loan guarantees</strong></td>
<td>583,466</td>
</tr>
<tr>
<td><strong>Grants-in-kind</strong></td>
<td>—</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$2,191,313</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of this financial statement.

NOTES TO FINANCIAL STATEMENTS

1. Organization

American Near East Refugee Aid (ANERA) is a nonprofit organization organized for the purpose of extending direct financial assistance and/or gifts-in-kind to Palestinian-Arab refugees and other needy individuals in the Middle East. Commitment with this purpose is in the support of developmental, educational, and vocational training programs in the area.

2. Summary of Significant Accounting Policies

Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates.

Statement of Presentation

The accompanying financial statements include the accounts of ANERA's headquarters, Jerusalem, and Gaza offices. All significant transactions between these offices have been eliminated in the accompanying financial statements.

Cash and Cash Equivalents

ANERA considers all investments purchased with a maturity of three months or less to be a cash equivalent. Cash equivalents consist of money market accounts that are available for use in current operations and certificates of deposit with maturities of 90 days or less.

Concentrations of Credit Risk

ANERA maintains accounts at a number of financial institutions in the United States and the Middle East. The United States bank accounts, consisting of checking accounts and short-term certificates of deposit, are insured by the Federal Deposit Insurance Corporation up to $100,000. Deposits in the United States in excess of federally insured limits were $565,888 at May 31, 1999. Overseas accounts had a balance of $229,752 at May 31, 1999.

Furniture and Equipment

Furniture and equipment are stated at cost if purchased and at fair value if donated. Furniture and equipment are depreciated using the straight-line method over estimated useful lives of five to ten years with no salvage value.

Major additions and improvements purchased with unrestricted funds are capitalized as furniture and equipment while maintenance and repairs are expensed in the year incurred. Assets purchased with temporarily restricted grant funds are expensed as office supplies and equipment and held by the grantor.

Endowed Revenues

Operating funds restricted by the donor or other outside party for particular operating purposes are deemed to be earned and reported as temporarily restricted revenue when ANERA has incurred expenditures in compliance with the specific grant restrictions. Such amounts received but not yet earned are reported as deferred revenue.

Grant Commitments

Grant commitments represent funds to be expended in the Middle East for community development, educational and health training programs during the year ended May 31, 2000. ANERA recognizes the commitment as an expense when the grant is approved by the ANERA projects committee.

Restricted and Unrestricted Revenue

Contributions received are recorded as increases in unrestricted or temporarily restricted net assets, depending on the existence and/or nature of any donor restrictions.

Functional Allocation of Expenses

The costs of providing ANERA's various programs and supporting services have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited.
3. Grants
ANERA was awarded a grant for $5,150,000 in March 1998 which expires March 31, 2000 from the United States Agency for International Development (USAID). ANERA is designing and constructing a potable water system for several Palestinian villages and creating a cooperative of regional water users to operate the system. Authorized expenditures incurred in the administration of the grant are reimbursable to ANERA. As of May 31, 1999, all funds have been fully obligated and ANERA has been advanced $5,150,000 of this grant.

In July 1994, ANERA was awarded a grant from the International Fund for Agricultural Development (IFAD) in the amount of $5,000,000. The grant was later increased to $7,297,776. During fiscal 1998, the grant was extended to December 31, 1999. The purpose of the grant is to address the needs of the poor farmers in the rural area of the Gaza Strip and Jericho. As part of the grant agreement, IFAD is providing funding for a kiln gasification program. The money is deposited in banks in Gaza and Jericho. Interest earned on the account is credited to annual grant revenue. At the conclusion of the grant, the proceeds of the account balances will be transferred to IFAD. Accordingly, the balances in these accounts are not included in the Statement of Financial Position. As of May 31, 1999, $5,507,518 has been advanced to ANERA under the grant. ANERA has incurred $2,361,590 of expenses in excess of receipts under this grant. This amount is shown as grants receivable on the statement of financial position.

ANERA was awarded a grant in 1999 from the Netherlands Development Cooperation in the amount of $850,000. The purpose of the grant is for work connected with a waste water recycling project in Al-feshir, Palestine. As of May 31, 1999, $490,000 has been advanced to ANERA under this grant. ANERA has collected $319,295 in excess of expenses incurred on this grant and has recorded this amount as deferred revenue on the statement of financial position.

Financial assistance from certain governments including USAID and IFAD are subject to special audit. Such audits could result in claims against ANERA for disallowed costs or non-compliance with grant restrictions. Until final settlement is reached, there exists a contingent liability to refund any amounts received in excess of allowable costs. Management believes that no material liability will result from such audits.

4. Pension Plan
ANERA has a defined contribution pension plan that covers substantially all of its employees. Contributions are based on annual salaries. Pension plan expense amounted to $21,116 for the year ended May 31, 1999 and is included in operating expenses.

5. Accrued Benefits
The law operative in the West Bank and the Gaza Strip dictates that upon retirement an employee shall receive a defined contribution pension benefit. The benefit is calculated as one month’s salary at the employee’s salary rate at termination multiplied by the number of years of service. ANERA provides this benefit to both Jerusalem employees and full-time employees.

During the year ending May 31, 1999, benefits of $87,475 were paid to terminated employees. The defined contribution pension benefit at May 31, 1999 was $75,257. The remaining balance in accrued benefits of $12,218 represents accrued leave for Washington, D.C. employees.

6. Commitments
ANERA occupies office space in Washington, D.C. under a non-cancellable operating lease which expires May 31, 2006. The lease payments are subject to increases based on the Consumer Price Index, operating expenses and real estate taxes. ANERA also occupies office space in the Middle East under operating leases which expire at various dates through November 30, 2005.

As of May 31, 1999, the maximum future lease payments under these agreements are as follows:

<table>
<thead>
<tr>
<th>For the Year ended</th>
<th>Rent Expense</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 31, 2000</td>
<td>$100,428</td>
</tr>
<tr>
<td>May 31, 2001</td>
<td>88,686</td>
</tr>
<tr>
<td>May 31, 2002</td>
<td>73,793</td>
</tr>
<tr>
<td>May 31, 2003</td>
<td>79,269</td>
</tr>
<tr>
<td>May 31, 2004</td>
<td>79,269</td>
</tr>
<tr>
<td>Thereafter</td>
<td>24,690</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$299,204</strong></td>
</tr>
</tbody>
</table>

Rent expense for ANERA was $100,428 for the year ended May 31, 1999 and has been classified in occupancy expense on the statement of functional expenses.

7. Taxes
Under Section 501(c)(3) of the Internal Revenue Code, ANERA is exempt from Federal taxes on income other than unrelated business income. At May 31, 1999 no provision was made as ANERA had no unrelated business income.

8. In-Kind Contributions
ANERA receives medical supplies from manufacturers and ships these to the Middle East. ANERA has recognized $3,564,271 as in-kind contributions and program expenses on its statement of activities during the year ended May 31, 1999. Of the total received during the year ended May 31, 1999, ANERA received $7,922,958 of the in-kind contributions from AmeriCares.

ANERA Board of Directors 1999–2000

Mona Abelnaga
Board Member
Arab Bankers
Association
New York, NY

Doris Halaby
Active in Civic Affairs
New York, NY

Lawrence A. Hamdan
Managing Director
Investment Banking
Credit Suisse First
Boston
New York, NY

Michael M. Ameen, Jr.
Business Consultant on
Middle East Affairs
Board Member,
Harken Oil
Kingwood, TX

D. Joseph Asfour
Vice President
HRH Insurance Services
Member
National US-Arab
Chamber of Commerce
San Rafael, CA

Kamel Ayoub
Honorary Consul of the
Hashemite Kingdom of Jordan
President
Califashions
San Francisco, CA

David A. Hamod
President
Intercom International
Consultants
Washington, DC

Frederic Herter, M.D.
Former President
American University of Beirut
New York, NY

Ahmad M. Hijazi
Consultant, Middle East
Oil and Gas
Austin, TX

Richard P. Holmes
Former President
National US-Arab
Chamber of Commerce
Washington, DC

Hasan M. Elkhatib
President
DENA Corporation
META International
Elk Grove Village, IL

Arthur A. Houghton
President
Arthur Houghton
Washington, DC

Nancy S. Finnie
Education Consultant
Active in Volunteer
Projects
New Canaan, CT

Aref J. Jabr
Retired Manager
Editorial Department
West Legal Publishers
St. Paul, MN

Khalil Jabshan
President
National Association of Arab-Americans
Washington, DC

Dorothy Aboelnaga
Board Member
Arab Bankers
Association
New York, NY

Michael M. Ameen, Jr.
Business Consultant on
Middle East Affairs
Board Member,
Harken Oil
Kingwood, TX

D. Joseph Asfour
Vice President
HRH Insurance Services
Member
National US-Arab
Chamber of Commerce
San Rafael, CA

Kamel Ayoub
Honorary Consul of the
Hashemite Kingdom of Jordan
President
Califashions
San Francisco, CA

Diana Dajani
International Development
Consultant
London, UK

Hasan M. Elkhatib
President
DENA Corporation
META International
Elk Grove Village, IL

Nancy S. Finnie
Education Consultant
Active in Volunteer
Projects
New Canaan, CT

Abdel-Kader Fustok, M.D.
Plastic and
Reconstructive
Surgeon
Houston, TX

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AMER Medical Committee 1999–2000

Vicken Kalbian, M.D.
Chair
AMER Medical Committee
Internist
Winchester, VA

F. Joseph Dagher, M.D.
Medical Consultant
Bethesda, MD

Raymond Haddad, M.D.
Pulmonary Specialist
Fairfield, CT

Ellen Siegel, R.N.
Vice Chair
AMER Medical Committee
Health Care Consultant
Washington, DC

Firas Al-Kawas, M.D.
Director of Biliary Endoscopy
Professor of Medicine
Georgetown University
Washington, DC

Mansour Armaly, M.D.
Retired Chairman
Dept. of Ophthalmology
George Washington University
Washington, DC

Eid B. Mustafa, M.D.
Plastic and Reconstructive Surgeon
Trustee
Physicians for Peace
Wichita Falls, TX

Salah Al-Askari, M.D.
Professor of Urology
Director of Urology
Bellevue Hospital
New York, NY

Priscilla Norris, R.N.
Case Manager
HIV Services
Fairfax Hospital
Washington, DC

Kamal Batniji, M.D.
Ear, Nose & Throat Specialist
Los Angeles, CA

M. Hadi Salem, M.D.
Thoracic Surgeon
Hollywood Presbyterian Medical Tower
Los Angeles, CA

Charlotte Brown, M.D.
Pediatrician, Retired
New Canaan, CT

Jay Schnitzer, M.D.
Assistant Professor of Surgery
Harvard Medical School
Associate Visiting Pediatric Surgeon
Massachusetts General Hospital
Boston, MA

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Prior to distribution to over a dozen Palestinian hospitals and clinics, staff members Helen Grant (left) and Dr. Ahmad Annab (right) inspect donated medical supplies.
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