Fattoum, an 80-year-old widow, says the nurses and doctors treat her just like family at the Volunteer Outreach Clinic in Shatila, a Palestinian refugee camp in Lebanon. ANERA delivers donated medicines and supplies to the clinic.

Martine Btaich, Photographer
ANERA is committed to spending funds in an efficient and accountable manner. We consider every dollar crucial to the delivery of our projects throughout the Middle East.

**ANERA’s total expenses of $73 million were spent in the following manner:**

- 95.5% Projects
- 3.6% Management & General
- 0.9% Fundraising

**ANERA implemented programs with $69.7 million in the following manner:**

- 3% Education
- 4% Health
- 30% Economic Development
- 63% Medical In-Kind & Relief

- $1,894,874 Education
- $2,623,178 Health
- $20,869,380 Economic Development
- $44,340,193 Medical In-Kind & Relief

Charity Navigator, America’s largest independent charity evaluator, awarded ANERA our ninth consecutive Four-Star rating for excellent financial stewardship. Only 1% of the charities rated have received at least nine consecutive four-star evaluations, indicating that ANERA consistently executes its mission in a fiscally responsible way, and outperforms most other charities in America.

Long-time member in good standing of the Better Business Bureau Wise Giving Alliance.

“A” rated charity by the Institute of Philanthropy.

Member of InterAction, the largest alliance of U.S.-based international non-governmental organizations. ANERA meets all of InterAction’s ethical standards covering governance, financial reporting, fundraising, public relations, management practice, human resources and program services.

*For detailed, audited financial reports, visit www.anera.org*
In partnership with Playgrounds for Palestine, ANERA installed a new play space for the children at the Right to Live Society in Gaza, which provides a nurturing learning environment to children with Down Syndrome and Autism. The playground was designed and constructed locally with materials that came from recycled metals available inside Gaza.

Rania Elhilou, Photographer
REPORT FROM the PRESIDENT and CHAIR

We are proud to report that, in fiscal year 2011, ANERA continued to deliver and grow despite the fragile world economy. In fact, our programs in Gaza, a challenging location, achieved new success. USAID had such confidence in ANERA that it authorized us to undertake a number of projects, which required a significant level of coordination to permit the entry of building supplies for repairing clinics, community centers and water systems. We also delivered 17 shipments of medicines and supplies to Gaza and an equal amount to the West Bank.

The 2010-2011 academic year saw the successful implementation of ANERA’s Early Childhood Development program in the West Bank. The program is built on fundamental principles that call for safe schools, child-centered educational processes, and parental and community involvement.

Meanwhile, the staff in Lebanon began two highly innovative projects. In partnership with the American University of Beirut, they devised a means for city dwellers to grow vegetables on rooftops and small plots of land between towering buildings in refugee camps. These methods provide camp residents with free, fresh food, which is very welcome. Their second pilot project partners us with the Qatari agency Reach Out to Asia to train unemployed twenty-year-olds in trades that are in high demand.

All of this progress has occurred in the third year of a recession. The generosity of our loyal supporters has encouraged us throughout. Two particularly inspiring sources of funding came from our monthly donors — whose numbers increased by 10% this year alone — and several generous bequests.

Finally, moving into 2012, we have made some exciting additions to our leadership team: Samar El-Yassir, a native of Beirut with over 20 years of experience in social development, joined us as country director in Lebanon; Paul Butler, a veteran Middle East development professional, filled the post of country director in the West Bank/Gaza; and Donna Diane, a CPA with 30+ years of finance experience, joined us as chief financial officer. They all bring strength and energy to ANERA, making us even better stewards of your funds and dreams.

In a year of much upheaval and uncertainty in the Middle East, ANERA consistently gives you reason to hope and know that good things continue to be accomplished.

We are grateful for your support, which always encourages us,

Edward Gnehm
Chair of the Board

Bill Corcoran
President & CEO
Economic Development

HIGHLIGHTS FROM 2011

- Touched the lives of more than one million people through the second phase of ANERA’s USAID Emergency Water and Sanitation program (2008-present). EWASII created nearly 134,000 days of employment, renovated or constructed 270 classrooms, built three new schools, renovated eight clinics and six hospitals, and completed 28 water, sanitation and drainage projects.

- Initiated a home-gardening project in Gaza with 35 families participating. Families received training, greenhouses, seedlings, water tanks, fertilizers and irrigation systems. The value of agricultural produce from the home gardens ranged from $400 to $800 per household for the first season.

- Using private donations, installed water networks in Gaza in the Abu-Rukba and Abu-Jarad areas, as well as one in Abu-Safi in Beit Hanoun. Nearly 900 families have new water connections because of these efforts.

- In partnership with the YMCA, and as part of ANERA’s effort to increase income from farming, provided nearly 7,000 fruit trees to 141 farmers in the Bekaa valley in Lebanon. Farmers received training and technical assistance and had their soil tested to help them better care for their trees.

- Hired 30 unskilled workers to remove agricultural plastic waste from more than 200 acres of land in northern Gaza. Twenty-seven farmers learned why plastic removal is important for land quality and environmental protection.

Through an ANERA grant to the Association for the Development of Rural Capabilities, we provided 20 small-scale farmers with milk machines to boost their incomes through more efficient milk collection.

John Viste, Photographer
ANERA constructed four cisterns in Jeen Sulfit, West Bank, bringing the total number of cisterns completed and collecting rainwater to 19. The families who use these cisterns planted thyme seedlings and ANERA staff visited to give recommendations on caring for fields and preparing them for irrigation.

Nada Dajani, Photographer

ANERA contractors remove rubble from the Fatmeh Khatoon Basic Girls School in the city of Jenin, West Bank. USAID provided $200,000 to renovate the school (built in the 15th century as a trading post), which serves 400 students. The work was finished just in time for the beginning of the school year.

David Snyder, Photographer
Health and Relief

HIGHLIGHTS FROM 2011

- Delivered 51 shipments of donated medicines, hospital equipment, shoes, school supplies, and many other items to the Middle East, valued at $44 million. This represented ANERA's largest number of shipments delivered in one year.

- Through the Milk for Preschoolers program, delivered vitamin-fortified milk and biscuits manufactured in the West Bank and Gaza, respectively, to 18,000 children at approximately 150 preschools across Gaza.

- Coordinated a six-month medical education series between Johns Hopkins and Al Quds Universities. This program for doctors in the West Bank and Gaza strengthened the skills of family practitioners and helped hospital-based specialists learn the latest medical developments in their specialty areas.

- Extended ANERA's Breast Cancer Awareness Project to the West Bank, East Jerusalem, and the Wehdat refugee camp in Jordan. Approximately 9,000 women learned about the risks of breast cancer and how to perform regular breast self-examinations.

- From April 2008 to October 2010, ANERA addressed micronutrient deficiencies and improved the nutritional status of Palestinians by providing technical assistance to strengthen food fortification efforts through A2Z, the USAID Micronutrient and Child Blindness Project.

- Through a network of more than 120 partners in the Creative Health Campaign, spread messages about the dangers of smoking, the smart use of medicine, and child and mother nutrition in Lebanon's poor communities and Palestinian refugee camps.

With funding from ARD/USAID, ANERA delivered essential items to thousands of families across Gaza. In addition to food and hygiene items, winter clothing went to children like this boy who lives in a tent.

2,000 + children at 30 Gaza preschools had fun at ANERA's summer camp, where they played games and learned healthy habits like brushing teeth with colorful new toothbrushes supplied by ANERA's in-kind program.
ANERA’s Creative Health Campaign spreads no-smoking messages throughout Lebanon.

ANERA partnered with the Jordan Breast Cancer Program to raise awareness about breast cancer in the Wehdat refugee camp.

Children in a Khan Younis, Gaza, preschool are enjoying their vitamin-fortified milk, produced in the West Bank and provided by ANERA.

Rania Elhilou, Photographer
An ANERA contractor installs new faucets at the Atufula Al Mubakera primary school in the Deir Al Balah refugee camp in Gaza. ANERA rehabilitated the school, providing new toilets and faucets, a new water tank, colorful paint, sun shades and storage. The school's 300 students now enjoy a cleaner, safer and happier learning environment.

David Snyder, Photographer

**HIGHLIGHTS FROM 2011**

- As part of ANERA’s Early Childhood Development program, upgraded four kindergartens and provided ongoing training for 24 preschool teachers in Nablus and Bethlehem to create stimulating, child-centered learning environments.

- Completed the reconstruction of a vocational training center near the Nahr El Bared refugee camp in northern Lebanon. The center accommodates 400 students and offers courses in nursing, electrical work, carpentry, car mechanics, refrigeration and heating, nursery teacher training, IT, secretarial skills and carpentry.

- In Qusour and Zarqa, Jordan, successfully completed ANERA’s one-year program of academic support for more than 600 students, many of whom were Iraqi refugees, with after-school tutoring in English, Arabic, math and science.

- Renovated nine preschools in Gaza, bringing the total number of schools renovated to 42 since 2009. Funds came from private donors and the UN Office for the Coordination of Humanitarian Affairs.

- Hosted summer camps in Gaza and the West Bank for thousands of preschool-aged children. The camps in Gaza had a health theme while those in the West Bank were focused on expressive arts.

Nada Dajani, Photographer
Sulaima Abu El Haj, ANERA’s early childhood education coordinator, trains preschool teachers in the fundamentals of early childhood care and education, including child development, child rights, learning theories, safety, classroom organization, expressive arts, play and much more.

ANERA’s Early Childhood Development program fosters child-centered classrooms that encourage the talents and academic growth of West Bank preschoolers. This youngster goes to the Nablus Governmental Preschool, one of four pilot schools in Nablus and Bethlehem that participated in the first year of the program.
ANERA mourns the passing of these valued members of our community, but we still benefit from their generous spirit. Through their bequest gifts, they continue to demonstrate their commitment to ANERA’s work and set an example for others. These gifts mean ANERA will be here tomorrow, so people throughout the Middle East may live with the dignity we all deserve.

Peter Gubser Education Fund

Peter Gubser, ANERA president from 1978 to 2007, died at the age of 69 on September 2, 2010. To honor his years of service to people in the Middle East, ANERA established the Peter Gubser Education Fund. The gifts given in his memory will help young people create a better future for their communities for years to come.

“ The big picture may be slow to change, but to the person receiving a textbook, the future is immediately better.” – Peter Gubser
## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the fiscal years ending May 31, 2011 and 2010

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<td>beginning of year**</td>
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<td><strong>Net assets at the end of</strong></td>
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<td>9,354,338</td>
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“Receiving a textbook, the future is immediately better.”

– Peter Gubser
## 2011 Donors

### $25,000 and above

- **Fouad Alghanim**
- **Mr. and Mrs. Mike de Graffenried**
- **Mr. and Mrs. Lawrence A. Hamdan**
- **Charles E. Maria**
- **Bruce and Sheila Nicklas**
- **Abbas F. and Samar D. Zuaiter**
- **Mr. and Mrs. Nabil Shawwa**
- **Smith Family Benevolent Fund**
- **Muneer Tarazi and Renata Meyer-Tarazi**
- **Tricia and Steve Trainer**
- **James E. Walker III and Deborah Walker**
- **Margy and Dick Werling**
- **Anonymous (4)**

### $10,000 to $24,999

- **Mona Aboelnaga and Sabi Kanaan**
- **Curtis and Judy Brand**
- **Clark Charitable Trust**
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- **Mr. and Mrs. Ramez Hakim**
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- **Margaret Nikelly**
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- **James K. Sams**
- **Smith Family Benevolent Fund**
- **Muneer Tarazi and Renata Meyer-Tarazi**
- **Tricia and Steve Trainer**
- **James E. Walker III and Deborah Walker**
- **Margy and Dick Werling**
- **Anonymous (6)**

### $5,000 to $9,999

- **Yasmin & Salim Adaya**
- **Teresa Barger**
- **Catherine Caneau**
- **Mr. John W. Childs**
- **Jacobs Family Trust**
- **Mazen and Caroline Farouki**
- **In Memory of Margaret Dale Penrose**
- **Charles Tarazi**
- **Mr. and Mrs. Tom Veblen**
- **Anonymous (5)**

### $2,500 to $4,999

- **Laila Abou-Rahme**
- **Mary Lou Afifi and Jamal Afifi**
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- **Hilal Al-Hilali and Mary Shevlin**
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- **Rabea Ataya**
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- **Carlo Boulos**
- **Kenneth Close**
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- **Alice Dudum**
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- **Steve and Nancy Skancke**
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- **Ms. Andrea Sununu**
- **Ghassan & Michelle Talhami**
- **Ghassan and Suzanne Wahbeh**
- **Peggy and Lee Zeigler**
- **Anonymous (7)**

### $1,000 to $2,499

- **Ms. Lawana Addiego**
- **Omar Al Ansari**
- **Dr. Sami J. Albanna and Dr. Linah Habbab Albanna**
- **Samer Ali**
- **Lou Allstadt and Melinda Hardin**
- **Dalia Al-Sayeh**
- **Marjorie Asfour-Kirkham and Hall Kirkham**
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- **Mr. Kamel Ayoub**
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- **Drs. David and Charlotte Brown**
- **William Burke**
- **Mr. Thomas Cabot**
- **Mr. Thomas D. Cabot, Jr.**
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- **Mr. Marshall Lee Chambliss and Mrs. Carol J. Westermann**
- **Mrs. Hope Childs**
- **Salahuddin Choudhary**
- **Mr. and Mrs. Raymond H. Close**
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Mr. Peter M. Collery
Mrs. Camilla L. Collova
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Bill and Barbara Corcoran
Cecile & Lionel Crassier
Dan and Sidnie Crawford
Elsa M. Crumpley
Zuhdi M. Dajani
Donna Dallal-Ferne
Todd and Marleine Davis
Mel Packer and Emily De Ferrari
Nina Dodge
Dr. Elinor F. Downs
Najla Drooby
Dr. and Mrs. Basim A. Dubaybo
In memory of Manuel G. Dudum
Jacqueline Elass
Dr. Al-Walid I. El-Bermani
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Raed and Hiba Elkhatib
Dr. Osama El-Khatib
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Randa Fahmy Hudome
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Dina Ghosheh
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Melvin Goodman
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Mr. Brian Kurzel
Dr. & Mrs. Raymond G. Haddad
Marwan Hajj, M.D.
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Ms. Sana Hakim
Dr. Randah Hamadeh
Dr. Hind F. Hamdan
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Mr. and Mrs. Sameer S. Hassan
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Tarek Aref Hijaz
Mr. John Hirschi
Muna and Basem Hishmeh
William and Carol Hopkins

Alan Horton
Mr. and Mrs. Arthur A. Houghton
Norman Howard and Maxine Jaubert
Amb. and Mrs. W. Nathaniel Howell
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Richard J. Labour
Mr. Fahd Jajeh
Tala Jallad
Les and Michele Janka
Betsy Jay
Fathi and Kawther Jishi
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Robert K. Johnson
Mr. and Mrs. Herman W. Jurkovich
Nasser & Yassar Kanawati
Omar Kassem
Mark Keaney
Faiz Khan
Elaine Kinch
Khalid Kullab
Frederick Kunreuther
Lisa Kunstadter
Mr. and Mrs. Leighton Laughlin
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Mr. and Mrs. Richard Lipsitz
Janet Loring
D. Patrick Maley and Nancy B. Turk
Ann M. Mallouk
Bill and Jean Mansour
Mr. Heinrich A. Medicus
Prof. George E. Mendenhall
Pamela and Robert Mertz
Mrs. Leila Meyer
Maggie Mitchell Salem
Anne Moradresi
David Moulton
Lina Murad
Zeyad Mustafa
Dr. Eid B. Mustafa
Narimeen Nabil
James Naify
Hana Naja
Dr. Musa Y. Nasir
Tariq Nasir
Dr. Amin T. Nasr
Diane and Dan Nelson
Jean Newsum
Dan H. and Alice C. Nicolson
Mr. Scott F. Norberg
Bob and Shari Norberg

Billy Norris
Dr. and Mrs. W. Eugene Notz
Nancy Nye and Mubarak Awad
Mr. and Mrs. Herbert Oedel
Mr. and Mrs. Khaled A. Othman
John and Peggy Prugh
Edward Raboy
Fareed Rayyis
Amer Rehman
Donald and Barbara Reid
Ms. Elizabeth R.S. Richards
Mr. and Mrs. John P. Richardson
Captain and Mrs. Evan Robinson
Rock Creek Corporation
Nancy Rudolph
Donald and Diana Ryan
Mr. and Mrs. David P. Ryan
Ghassan and Manal Saab
Foundation
Mr. Imad Saad
Ghassan SABBoubeh
Mr. and Mrs. Isam N. Salah
George and Rhonda Salem
Archbishop Philip Saliba
Rodney Samaan
Betty H. Sams
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Mr. Shouky A. Shaheen
Fady Sharara, MD
Nesrine Shatila
Mr. and Mrs. Henry N. Shoiket
Dr. and Mrs. Muhamad Shurafa
Mounzer Sibay
Youssif Siddiqui
Gene and Peggy Somoza
John & Frank Sparacio Charitable
Foundation, Inc.
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Harold L. Sweet, MSGT USAF, Ret.
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Dina Tamimi
Michael Thomas
Gomer Thomas
Bob and Susan Trice
Mr. and Mrs. William H. Turner
Ms. Carol Oman Urban
Michael and Ann Van Dusen
Elizabeth and John Van Seters
Marcelle Wahba and
Derek Farwagi
Dr. Alan G. Walton
<table>
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<td>Antiochian Orthodox Christian Archdiocese of Antioch and all who follow in the footsteps of St. John the Baptist and his many successors in the East and in the West</td>
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<td>Ms. Mary G. Appelman</td>
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<td>Araf Aida Dubbleday</td>
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<td>Condit and Nancy Eddy</td>
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<td>Ibrahim El-Abbassi</td>
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<td>James Eldridge</td>
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<td>Lamia Eltouny</td>
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<td>Richard and Sibyl Erdman</td>
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<td>Mr. Ahmed Essa</td>
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<td>Mary Evangelista</td>
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<td>Dr. Hossam E. Fadel</td>
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<td>Wael Fayad</td>
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<td>Val Fitch</td>
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<td>Mrs. Elisabeth West FitzHugh</td>
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<td>Rev. Gordon M. Forbes and Mrs. Janet Forbes</td>
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<td>Philip C. Friday</td>
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<td>Morris Friedell</td>
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<td>James Zogby</td>
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<td>Mr. and Mrs. Joseph R. Zogby</td>
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<td>Anonymous (22)</td>
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Randa Kayyali
Donna Keiran
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The adjustment to living in Jordan was hard at first for this young refugee from Iraq. But ANERA’s extracurricular classes helped him do better, both socially and academically.

Nada Dajani, Photographer

Rehabilitation of the Jericho Hospital is one of four major hospital renovation projects (at a total cost of $7.5 million) that ANERA implemented in the West Bank under the USAID-funded Emergency Water and Sanitation and Other Infrastructure Program.

Yasmine Qutob, Photographer
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### $100,000 and above
- Academy for Educational Development
- National Arab American Medical Association Foundation
- Reach Out To Asia (ROTA)
- State of Kuwait
- UNESCO
- United States Agency for International Development (USAID)
- USAID/Office of Transition Initiatives
- U.S. Department of State/Bureau of Population, Refugees and Migration
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### $50,000 to $99,999
- The Ajram Family Foundation

### $25,000 to $49,999
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- ExxonMobil Corporation
- Foundation For Middle East Peace
- Johnson & Johnson Family of Companies Contribution Fund
- Mel Wolf Foundation
- Anonymous (2)

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- 2gether4apurpose
- The American Society of The Most Venerable Order of the Hospital of St. John of Jerusalem
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- National Council on U.S.-Arab Relations
- Oasis Connect
- US Omen - Southern California Chapter

### $2,500 to $4,999
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- Credit Suisse Foundation Trust
- HOPE Inspired
- Key Foundation
- St. John’s Episcopal Church - Georgetown Parish
- Unitrans International, Inc.

### $1,000 to $2,499
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- Arab Community Center for Economic and Social Services (ACCESS)
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- KPM Consulting LLC
- National U. S. Arab Chamber of Commerce
- Norwegian People’s Aid - Lebanon
- Playgrounds for Palestine
- Qatar Airways Corporation
- Ruby K. Worner Charitable Trust
- The TWO Commandments Foundation
- Virginia Wellington Cabot Foundation
- Williamsburg Presbyterian Church, Williamsburg, VA
- Winky Foundation
- Anonymous (1)

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*Young trees in the Bekaa valley in Lebanon where ANERA provided saplings to 141 farmers.*

Jackie Atwi, Photographer
ANERA rebuilt the Afaquna Youth Center near Nahr El Bared refugee camp in Lebanon. Some 400 students will be trained annually in high-demand skills such as carpentry, aluminum work, nursing, child care, and automotive electronics.

Martine Btaich, Photographer
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American Near East Refugee Aid (ANERA) advances the well-being of people in the West Bank, Gaza, Lebanon and Jordan. Through partnerships and close consultation with local groups and communities, ANERA responds to economic, health and educational needs with sustainable solutions and also delivers humanitarian aid during emergencies.

In Lebanon, ANERA sent five youth from Palestinian refugee camps to the Al-Kafaàt Foundation to enroll in its excellent vocational training programs. The scholarships, jointly funded by Al-Kafaàt and ANERA, are in the fields of business, jewelry-making, and electronics. This is the first time that some of the youngsters have been out of the camps and socializing with other segments of society.

Martine Btaich, Photographer

In partnership with UNRWA, ANERA distributed more than 40,000 new books, donated by the International Book Bank, to 40 schools in Jordan. The colorful, lively illustrations were a big hit with the children.

Nada Dajani, Photographer
<table>
<thead>
<tr>
<th>Region</th>
<th>Name</th>
<th>Role</th>
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<tbody>
<tr>
<td>NABLUS</td>
<td>Hanadi Darwish</td>
<td>Infrastructure Coordinator</td>
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<td>Khaldoun Hmeidan</td>
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<td></td>
<td>NABLUS</td>
<td>Rabah Odeh, Nablus Area Director/Northern West Bank Area Manager</td>
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<td></td>
<td>Amer Al-Sharif</td>
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<td>Maram Mattour</td>
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<td>RAMALLAH</td>
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<td>Salah Sakka</td>
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<td>Abeer Aqel</td>
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<td>Ahmad Al-Najjar</td>
<td>In-Kind Field Monitor</td>
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<td>Said Al Raee</td>
<td>Right Start! Monitoring &amp; Evaluation Officer</td>
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<td></td>
<td>Mousa El-Shawa</td>
<td>Custodian &amp; Driver</td>
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<td>Rania Elhilou</td>
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<td>Sua Lubbad Badr</td>
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<td>Sami Mattar</td>
<td>Right Start! Project Engineer</td>
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<td>Hani Skaik</td>
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<td>Martine Btaich</td>
<td>Development Projects Manager</td>
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<td>Alia Bushnaq</td>
<td>Community Development Specialist</td>
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<td>Ahmad Samouh</td>
<td>Manager of Finance &amp; Administration</td>
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Visit our website to learn more: www.anera.org

COVER IMAGE:
Soliman, Mohammed, and Basma live in a small agricultural community 12 miles from Gaza City. Their family’s source of income was drying up because of the blockade on Gaza. Now, thanks to ANERA’s donors, they have a greenhouse filled with tomatoes, peppers, melons and many more varieties of produce, which they can eat themselves or sell for extra income.

Rania Elhilou, Photographer

For more information about our programs and how you can help, please contact us at:

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